Outstdevelopment

- Proactively seeks out new challenges and opportunities; leads team in adapting to new challenges and opportunities
- Facility estions implements improvements in processes, procedures,

Good, solid performance that fully meets milestones and on occasion exceeds milestones • Work behavior related to this competency often exceeds expectations and consistently shows superior accomplishment.

behavior and future development opportunities

- Recognized as a subject matter expert and resource by employees, peers, supervision, and senior leadership
- Work behavior related to this competency often exceeds
   bepaviational and accomplishment.

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Outstanding performance that



Outstanding performance that consistently exceeds milestones	<ul> <li>Takes initiative to look at outcomes and variables previously overlooked</li> <li>Identifies areas where change will lead to quality and efficiency improvements.</li> <li>Makes recommendations on change implementation.</li> <li>Is a role model for championing change (i.e. encourages others to adopt change; makes a good faith effort to implement change solutions)</li> <li>Establishes channels for colleagues to discuss desired change</li> <li>Encourages peers to share ideas with management and colleagues</li> <li>Sees innovative change as a catalyst for improving performance</li> <li>Actively engages in change initiatives</li> </ul>	<ul> <li>Actively works to ensure that unit is change-ready.</li> <li>Encourages employees to leverage change for further innovation</li> <li>Formally establishes channels for direct reports and stakeholders to discuss change.</li> <li>Encourages direct reports to share ideas and devise action plans on those ideas.</li> <li>Encourages employees to take risk, and develops a culture where failed attempts at innovation are learning opportunities</li> <li>Actively engages resistors in change</li> </ul>
Good, solid performance that fully meets milestones and on occasion exceeds milestones	<ul> <li>Work behavior related to this competency often exceeds expectations and consistently shows superior accomplishment.</li> <li>Communicate with employee about sustainability of this work behavior and future development opportunities</li> </ul>	<ul> <li>Work behavior related to this competency often exceeds expectations and consistently shows superior accomplishment.</li> <li>Communicate with employee about sustainability of this work behavior and future development opportunities</li> </ul>
good solid performance that meets all milestones	<ul> <li>Identifies critical areas of their job that require change</li> <li>Willing to hear out peers on change solutions.</li> <li>-CMAGE</li> </ul>	1